



**AGENDA
REGULAR MEETING OF THE
EL CAMINO HOSPITAL BOARD OF DIRECTORS**

Wednesday, March 13, 2024 – 5:30 pm

El Camino Hospital | 2500 Grant Road Mountain View, CA 94040 | Sobrato Boardroom 1

John Zoglin will be participating via teleconference from 11 Anso Park Road Eas, Bluffton, SC 29910

THE PUBLIC IS INVITED TO JOIN THE OPEN SESSION PORTION OF THE MEETING LIVE AT THE ADDRESS ABOVE OR VIA TELECONFERENCE AT: **1-669-900-9128, MEETING CODE: 971 9057 2423# No participant code. Just press #.**

To watch the meeting, please visit: [ECH Board Meeting Link](#)

Please note that the link is for **meeting viewing only**, and there is a slight delay; to provide public comment, please use the phone number listed above.

MISSION: To heal, relieve suffering, and advance wellness.

VALUE PROPOSITION STATEMENT: Setting the Standard for the best healthcare experience in the Bay Area by delivering dependable clinical excellence in a caring, convenient way

	AGENDA ITEM	PRESENTED BY	ACTION	ESTIMATED TIMES
1	CALL TO ORDER AND ROLL CALL	Bob Rebitzer, Board Chair	Information	5:30 – 5:31 pm
2	AB 2449 – REMOTE PARTICIPATION	Bob Rebitzer, Board Chair	Possible Motion	5:31 – 5:32
3	POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Bob Rebitzer, Board Chair	Information	5:32 – 5:33
4	PUBLIC COMMUNICATION a. Oral Comments <i>This opportunity is provided for persons to address the Board on any matter within the subject matter jurisdiction of the Board that is not on this agenda. Speakers are limited to three (3) minutes each.</i> b. Written Public Comments <i>Comments may be submitted by mail to the El Camino Hospital Board of Directors at 2500 Grant Avenue, Mountain View, CA 94040. Written comments will be distributed to the Board as quickly as possible. Please note it may take up to 24 hours for documents to be posted on the agenda.</i>	Bob Rebitzer, Board Chair	Information	5:33 – 5:35
5	VERBAL MEDICAL STAFF REPORT	Prithvi Legha, MD MV Chief of Staff	Information	5:36 – 5:45
6	<u>QUALITY COMMITTEE REPORT</u>	Carol Somersille, MD Quality Committee Chair	Discussion	5:45 – 5:55
7	RECESS TO CLOSED SESSION	Bob Rebitzer, Board Chair	Motion Required	5:55 – 5:56

A copy of the agenda for the Regular Board Meeting will be posted and distributed at least seventy-two (72) hours prior to the meeting. In observance of the Americans with Disabilities Act, please notify us at **(650) 988-3218** prior to the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations.

	AGENDA ITEM	PRESENTED BY	ACTION	ESTIMATED TIMES
8	<i>Health and Safety Code Section 32106(b) Report on health facility trade secrets regarding new services or programs:</i> ECHMN SEMI-ANNUAL REPORT	Shahab Dadjou, President of El Camino Health Medical Network	Discussion	5:56 – 6:36
9	<i>Health and Safety Code Section 32106(b) Report on health facility trade secrets regarding new services or programs:</i> PHYSICIAN AGREEMENT a. NICU Professional Services	Mark Adams, MD, CMO	Discussion	6:36 – 6:41
10	<i>Health and Safety Code Section 32106(b) Report on health facility trade secrets regarding new services or programs:</i> SPINE SPORTS SURGERY CENTER	Dan Woods, CEO Omar Chughtai, Chief Growth Officer Theresa Fuentes, Chief Legal Officer	Discussion	6:41 – 6:46
11	<i>Gov't Code section 54956.8 – conference with real estate negotiator Ken King, CAO regarding property (APN 305-17-004) negotiations with property owner</i> PROPERTY ACQUISITION ASC	Dan Woods, CEO Ken King, CAO	Discussion	6:46 – 6:51
12	<i>Gov't Code Section 54956.8 – conference with real estate negotiator Ken King, CAO regarding property (APN 406-27-022) negotiations with property owner</i> PROPERTY ACQUISITION MOB	Dan Woods, CEO Ken King, CAO	Discussion	6:11 – 6:56
13	<i>Health & Safety Code Section 32155 and Gov't Code Section 54957 Report regarding personnel performance for a report of the Medical Staff; deliberations concerning reports on Medical Staff quality assurance matters:</i> APPROVE CREDENTIALING AND PRIVILEGING REPORT	Mark Adams, MD, CMO	Motion Required	6:56 – 7:01
14	<i>Gov't Code Section 54957(b) for discussion and report on personnel performance matters – Senior Management:</i> EXECUTIVE SESSION	Bob Rebitzer, Board Chair	Discussion	7:01 – 7:11
15	RECONVENE TO OPEN SESSION	Bob Rebitzer, Board Chair	Motion Required	7:11 – 7:12
16	CLOSED SESSION REPORT OUT To report any required disclosures regarding permissible actions taken during Closed Session.	Bob Rebitzer, Board Chair	Information	7:12 – 7:13
17	CONSENT CALENDAR ITEMS: <i>Items removed from the Consent Calendar will be considered at the end of the regular agenda.</i> a. Approve Hospital Board Open Session Minutes (12/06/2023) b. Approve Hospital Board Open Session Minutes (02/07/2024) c. Approve Minutes of the Closed Session of the Hospital Board (02/07/2024) d. Approve Executive Compensation Committee Member Appointments as Reviewed and Recommended for Approval by the Executive Compensation Committee e. Approve Policies, Plans, and Scope of Services as Reviewed and	Bob Rebitzer, Board Chair	Motion Required	7:13 – 7:20

	AGENDA ITEM	PRESENTED BY	ACTION	ESTIMATED TIMES
	Recommended for Approval by the Medical Executive Committee f. Receive FY24 Period 7 Financials as Approved by the Finance Committee g. Receive FY24 ECHB Pacing Plan h. Approve negotiation and execution of agreement for NICU professional services			
18	APPROVE REAL ESTATE PROPERTY ACQUISITION (APN 406-27-022)	Ken King, CAO	Motion Required	7:20 – 7:22
19	APPROVE REAL ESTATE PROPERTY ACQUISITION (APN 305-17-004)	Ken King, CAO	Motion Required	7:22 – 7:24
20	ADOPT RESOLUTION 2024-01 Authorizing the Purchase of Fifty-One Percent (51%) Membership Interest in Spine Sports Surgery Center LLC	Bob Rebitzer, Board Chair	Motion Required	7:24 – 7:26
21	CEO REPORT	Dan Woods, Chief Executive Officer	Discussion	7:26 – 7:31
22	BOARD ANNOUNCEMENTS	Bob Rebitzer, Board Chair	Information	7:31 – 7:35
23	ADJOURNMENT APPENDIX	Bob Rebitzer, Board Chair	Motion Required	7:35

Next ECHB Regular Meetings: April 10, 2024; May 8, 2024; June 12, 2024

Next ECHB Special Meeting: April 23, 2024

Next ECHB and Committees Joint Education Session: May 16, 2024

**El Camino Health Board of Directors
Quality, Patient Care, and Patient Experience Committee Memo**

To: El Camino Hospital Board of Directors
From: Carol Somersille, MD, Committee Chair
Date: March 13, 2024
Subject: ECH Quality, Patient Care and Patient Experience Committee Meeting (Quality Committee) Report

Purpose and Authority:

The governing board of El Camino Hospital is responsible for oversight of the quality and safety of the care provided to our patients. The Quality Committee has the delegated authority to oversee the Quality, Experience, and Safety programs through a review of the quality of care we deliver and the implementation of specific improvement activities and projects on an ongoing basis for all services provided by the hospital, while considering the scope and complexity of those services and the patient populations we serve.

Summary of Meeting:

The Quality Committee met on March 4, 2024, to deliberate on various critical matters and provide updates:

The Consent Calendar, encompassing the approval of minutes from the 2/5/2024 meeting, the FY24 Enterprise Quality Dashboard, progress notes on FY24 Committee Goals, and follow-up items, garnered unanimous approval. Discussions took place on the minutes, enterprise dashboard, and the value-based purchase report. Emphasis was placed on enhancing the dashboard by providing expectations for each measure along with an approximate timeline for improvement or the need to pivot to alternative quality improvement approaches.

Dr. Somersille, Chair of the Quality Committee, encouraged members to contemplate how they can contribute to future meetings. In line with this, a proposal was made to implement a rotation of expertise-sharing through 5–10-minute presentations during the chair report slot on agendas.

Christine Cunningham, Chief Experience Officer, delivered a comprehensive update on the semi-annual patient experience report. Discussions delved into national trends, progress at the organization (ECH), and best practices for influencing patient satisfaction. The Committee posed insightful questions regarding patient experience measures, objective measurement of actions, and the design and placement of related questions. Positive outcomes were attributed to consistency, standard work, and focus. Additionally, it was communicated that the increase in translator iPads, previously discussed in both Committee and Board meetings, would be implemented on March 12th

The Committee also conducted a thorough review of FY25 Committee planning items, encompassing dates, goals, pacing plan, and charter. This early discussion in March aimed to facilitate robust Committee deliberations in anticipation of the formal approval of these items in May.

The Committee reviewed three proposed FY25 Enterprise Quality and Experience goals. Discussions emphasized the significance of incorporating a patient experience goal, additional monitoring of hand hygiene, and ensuring patient representation in quality metrics.

**Minutes of the Open Session of the
El Camino Hospital Board of Directors
Wednesday, December 6, 2023**

Hyatt Centric-Mountain View | 409 San Antonio Rd, Mountain View, CA 94040 | Cloud 2

Board Members Present

Bob Rebitzer, Chair
Julia E. Miller,
 Secretary/Treasurer
Lanhee Chen, JD, PhD
Wayne Doiguchi
Carol A. Somersille, MD
George O. Ting, MD
Don Watters
Peter Fung, MD (arrived at 5:49
 p.m.)
John Zoglin

Board Members Absent

Jack Po, MD, Ph.D., Vice-Chair

Others Present

Dan Woods, CEO
Mark Adams, MD, CMO
Holly Beeman, MD, CQO
Carlos Bohorquez, CFO
Shahab Dadjou, President, ECHMN
Andreu Reall, VP of Strategy
Cheryl Reinking, CNO
Theresa Fuentes, CLO
Deanna Dudley, CHRO
Omar Chughtai, Chief Growth
 Officer
Deb Muro, CIO
Ken King, CAO
 **via teleconference

Others Present (cont.)

Tracy Fowler, Director,
 Governance Services
Stephanie Iljin, Manager,
 Administration
Gabriel Fernandez, Governance
 Services Coordinator
Brian Richards, Information
 Technology

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Board of Directors of El Camino Hospital (the "Board") was called to order at 5:35 p.m. by Chair Bob Rebitzer. Chair Rebitzer reviewed the logistics for the meeting. Directors Chen, Doiguchi, Miller, Rebitzer, Somersille, Ting, Watters, and Zoglin were present constituting a quorum. Director Po was absent. Director Fung was absent at roll call and joined the meeting at 5:49 pm.	The meeting was called to order at 5:35 p.m.
2. POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Chair Rebitzer asked the Board for declarations of conflict of interest with any items on the agenda. None were reported.	
3. PUBLIC COMMUNICATION	Chair Rebitzer invited the members of the public to address the Board. No members of the public provided comments during this time.	
4. RECEIVE QUALITY COMMITTEE REPORT	Director Carol Somersille, Chair of the Quality, Patient Care, and Patient Experience Committee, provided a verbal report on the updates from the committee. Director Somersille shared the knowledge she gained from her attendance at the Health Quality Improvement Conference, updates on the reviews of certain Quality measures, and a progress report on Health Equity initiatives the committee is involved with. Motion: To receive the Quality Committee Report Movant: Miller Second: Watters Ayes: Chen, Doiguchi, Miller, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Fung, Po	Motion Approved

	<p>Recused: None</p>	
<p>5. RECESS TO CLOSED SESSION</p>	<p>Motion to recess to closed session at 5:47 p.m. pursuant to <i>Health and Safety Code Section 32106(b)</i> for reports and discussion involving healthcare facility trade secrets for discussion of the strategic environment; and <i>Gov't Code Section 54957</i>; and deliberations concerning reports on Medical Staff quality assurance matters.</p> <p>Motion: To recess to closed session</p> <p>Movant: Ting Second: Chen Ayes: Chen, Doiguchi, Miller, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Fung, Po Recused: None</p>	<p>Recessed to closed session at 5:47 p.m.</p>
<p>6. AGENDA ITEM 11: CLOSED SESSION REPORT OUT</p>	<p>The open session was reconvened at 6:13 p.m. by Chair Rebitzer. Agenda Items 6-9 were addressed in closed session.</p> <p>During the closed session, the El Camino Hospital Board of Directors approved: The Credentialing and Privileging Report. By a unanimous vote of all Directors present: Directors Chen, Doiguchi, Fung, Miller, Rebitzer, Somersille, Ting, Watters, and Zoglin</p>	<p>Reconvened Open Session at 6:13 p.m.</p>
<p>7. AGENDA ITEM 12: CONSENT CALENDAR ITEMS</p>	<p>Chair Rebitzer asked if any member of the Board wished to raise an item from the consent calendar for discussion. Director Somersille pulled item h) <i>Approve Physician Wellness Policy</i> for further discussion.</p> <p>Motion: To approve the consent calendar (not including item h).</p> <p>Movant: Chen Second: Watters Ayes: Chen, Doiguchi, Fung, Miller, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Po Recused: None</p> <p>Motion: To approve item h) <i>Physician Wellness Policy</i> with the requested revisions</p> <p>Movant: Chen Second: Watters Ayes: Chen, Doiguchi, Fung, Miller, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Po Recused: None</p>	<p>The consent calendar was approved.</p> <p>Actions:</p> <p><i>Staff to revise item h) Physician Wellness Policy to include 'Medical Professionals'</i></p> <p><i>Staff to confirm that Director Miller's requested revisions have been made to the November 8th, 2023 Hospital Board of Directors Open and Closed Session Minutes</i></p>

<p>8. AGENDA ITEM 13: APPROVE AMENDED MOTION TO CLARIFY CEO BASE SALARY</p>	<p>Motion: The Amended Motion to approve FY24 CEO Fixed Cash Compensation and Annual Base Salary and Range as disclosed at the meeting.</p> <p>Movant: Miller Second: Doiguchi Ayes: Chen, Doiguchi, Fung, Miller, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Po Recused: None</p>	
<p>9. AGENDA ITEM 14: DIRECTOR MILLER ECH FOUNDATION LIASON REPORT</p>	<p>Director Julia Miller, Liaison to the El Camino Health Foundation, provided information on the activity of the Foundation. Director Miller highlighted the Foundation’s initiative surrounding the Orchard Pavilion Donor Wall at the Mountain View campus. Director Miller invited members of the Board to review the materials and consider donating to the initiative.</p>	
<p>10. AGENDA ITEM 15: BOARD ANNOUNCEMENTS</p>	<p>Director John Zoglin, Chair of the Ad Hoc Committee, highlighted updates surrounding the process for conducting Board evaluations in advance of the upcoming Board appointments to the El Camino Hospital Board of Directors by the El Camino Healthcare District Board.</p>	
<p>11. AGENDA ITEM 16: ADJOURNMENT</p>	<p>Motion: To adjourn at 6:27 p.m.</p> <p>Movant: Fung Second: Miller Ayes: Chen, Doiguchi, Fung, Miller, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Po Recused: None</p>	<p><i>The meeting adjourned at 6:27 p.m.</i></p>

Attest as to the approval of the preceding minutes by the Board of Directors of El Camino Hospital:

 Julia Miller, Secretary/Treasurer

Reviewed by Legal: _____

**Minutes of the Open Session of the
El Camino Hospital Board of Directors
Wednesday, February 7, 2024**

El Camino Hospital | 2500 Grant Road Mountain View, CA 94040 | Sobrato Boardroom 1

Board Members Present

Bob Rebitzer, Chair
Julia E. Miller,
 Secretary/Treasurer
Jack Po, MD, Ph.D., Vice-Chair
(at 5:40 pm)
Lanhee Chen, JD, PhD
Wayne Doiguchi
Carol A. Somersille, MD
George O. Ting, MD
Don Watters
Peter Fung, MD
John Zoglin

Others Present

Dan Woods, CEO
Mark Adams, MD, CMO
Carlos Bohorquez, CFO
Shahab Dadjou, President, ECHMN
Andreu Reall, VP of Strategy
Cheryl Reinking, CNO
Theresa Fuentes, CLO
Deanna Dudley, CHRO
Deb Muro, CHCIO
Omar Chughtai, Chief Growth
 Officer**

***via teleconference*

Others Present (cont.)

Tracy Fowler, Director,
 Governance Services
Gabriel Fernandez, Governance
 Services Coordinator
Brian Richards, Information
 Technology
Kevin Balaod, Member of the
 Public **

Board Members Absent

None

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Board of Directors of El Camino Hospital (the "Board") was called to order at 5:31 p.m. by Chair Bob Rebitzer. Chair Rebitzer reviewed the logistics for the meeting. Directors Chen, Doiguchi, Fung, Miller, Rebitzer, Somersille, Ting, Watters, and Zoglin were present constituting a quorum. Director Po was absent at roll call and joined the meeting at 5:40 pm.	The meeting was called to order at 5:31 p.m.
2. POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Chair Rebitzer asked the Board if any member had a conflict of interest with any items on the agenda. None were reported.	
3. PUBLIC COMMUNICATION	Chair Rebitzer invited the members of the public to address the Board. No members commented during the allotted time.	
4. QUALITY FOCUSED REVIEW	Dr. Beeman provided the STEEEP Dashboard Update to the Board. Chair Rebitzer commended the work done by staff to present actions being taken to mitigate and describe the areas of growth that are being evaluated. Dr. Beeman provided timelines and projections for expected improvement in the various measures and highlighted the importance of the HAC index which is a direct correlation to the health of patients. Staff discussed the cultural norms and how this affects the rates of mortality within the hospital and ultimately provides a diverse environment for the hospital to operate within. ED throughput performance was also discussed by Dr. Beeman, in which she highlighted the high patient volume that emergency departments face in the nation.	

	<p>Motion: To receive the STEEEP Dashboard Update and approve HAC 2.0 Weighting as Reviewed and Recommended for Approval by the Quality Committee</p> <p>Movant: Somersille Second: Miller Ayes: Chen, Doiguchi, Fung, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: None Recused: None</p>	
<p>5. RECESS TO CLOSED SESSION</p>	<p>Motion to recess to closed session at 6:00 p.m.</p> <p>Motion: to recess to closed session</p> <p>Movant: Ting Second: Po Ayes: Chen, Doiguchi, Fung, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: None Recused: None</p>	<p>Recessed to closed session at 6:00 p.m.</p>
<p>6. AGENDA ITEM 11: CLOSED SESSION REPORT OUT</p>	<p>The open session was reconvened at 7:14 p.m. by Chair Rebitzer. Agenda Items 6-10 were addressed in closed session.</p> <p>Mr. Fernandez reported that during the closed session, the Credentialing and Privileges Report was approved by a unanimous vote of all Directors present (Directors Chen, Doiguchi, Fung, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin).</p>	<p>Reconvened Open Session at 7:14 p.m.</p>
<p>7. AGENDA ITEM 12: CONSENT CALENDAR</p>	<p>Chair Rebitzer asked if any member of the Board wished to remove an item from the consent calendar for discussion. Items A) <i>Hospital Board Open Session Minutes – 12/06/2023</i>, D) <i>ECH Severance Benefits Period as Reviewed and Recommended for Approval by the Executive Compensation Committee</i>, and E) <i>ECHB Guidelines for Communication with the CEO and Other El Camino Hospital Staff as Reviewed and Recommended for Approval by the Governance Committee</i>, were removed for further discussion.</p> <p>Item A was removed and tabled by Director Miller for a vote at the next meeting of the El Camino Hospital Board of Directors.</p> <p>Items D and E were removed for discussion by Director Zoglin. With respect to Item D, Director Zoglin voiced a concern about increasing the severance benefits, and a discussion followed.</p> <p>With respect to Item E, Director Zoglin inquired about communications with CEO. Director Somersille requested</p>	<p>Consent calendar items B – J were approved. Consent Calendar item A was removed and tabled for a vote at the next meeting.</p> <p>Actions: Staff to implement requested revisions to consent calendar item E.</p>

	<p>a revision to the guidelines to clarify that Committee members may contact Executive Committee sponsor with copy to Committee Chair.</p> <p>Motion: To approve the consent calendar items B, C, F, G, H, I, and J, with removal of Item A.</p> <p>Movant: Miller Second: Watters Ayes: Chen, Doiguchi, Fung, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: None Recused: None</p> <p>Motion: To approve consent calendar item D) ECH Severance Benefits Period as Reviewed and Recommended for Approval by the Executive Compensation Committee</p> <p>Movant: Miller Second: Doiguchi Ayes: Chen, Doiguchi, Fung, Miller, Po, Rebitzer, Somersille, Ting, Watters Noes: Zoglin Abstentions: None Absent: None Recused: None</p> <p>Motion: To approve consent calendar item E) <i>ECHB Guidelines for Communication with the CEO and Other El Camino Hospital Staff as Reviewed and Recommended for Approval by the Governance Committee</i> with the requested revisions by Director Somersille.</p> <p>Movant: Miller Second: Doiguchi Ayes: Chen, Doiguchi, Fung, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: None Recused: None</p>	
<p>8. AGENDA ITEM 13: CEO REPORT</p>	<p>Mr. Woods provided a report that focused on recent accolades and events including awards presented to the Norma Melchor Heart and Vascular Institute</p>	
<p>9. AGENDA ITEM 14: BOARD ANNOUNCEMENTS</p>	<p>Director Zoglin shared an announcement regarding the recent death of former ECH Chief Dr. Dexter and Director Miller shared an announcement recognizing Associate Chief Nursing Officer Alicia Potolsky for her volunteer work in the community.</p>	
<p>10. AGENDA ITEM 15:</p>	<p>Motion: To adjourn at 7:37 p.m.</p>	<p><i>The meeting</i></p>

ADJOURNMENT	Movant: Po Second: Miller Ayes: Chen, Doiguchi, Fung, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: None Recused: None	<i>adjourned at 7:37 p.m.</i>
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Attest as to the approval of the preceding minutes by the Board of Directors of El Camino Hospital:

Julia Miller, Secretary/Treasurer

Prepared by: Gabriel Fernandez, Governance Services Coordinator
Reviewed by Legal: 2/13/2024 – Theresa Fuentes, Chief Legal Officer

DRAFT

**EL CAMINO HOSPITAL BOARD OF DIRECTORS
BOARD MEETING COVER MEMO**

To: El Camino Hospital Board of Directors
From: Tracy Fowler, Director of Governance Services
Date: March 13, 2024
Subject: Appointment of Executive Compensation Committee Members

Recommendation(s):

To appoint Tom Asmar, Mary Hassett and Todd Shaw to the Executive Compensation Committee.

Summary:

At its June 2023 meeting, the Executive Compensation Committee (“ECC”) requested staff to begin recruitment of a new member in accordance with the Board’s Advisory Committee Member Nomination and Selection Policy. The ECC’s charter provides that its composition may include up to four (4) Non-Director Members and the initial goal of the search was to add two new members. The ECC appointed a Recruitment Ad Hoc Committee, comprised of Teri Eyre and Estrella Parker, that was tasked with recruiting new members. ECC had a community member resign due to in person meeting difficulties and another community member announced intent to resign effective March 1, 2024 leaving up to three available spots according to the committee charter.

The Ad Hoc Committee sought applicants through public advertising, as well as through the Board, Committee and leadership team networks. Their search was focused on the following areas of expertise: demonstrated strategic effectiveness in the areas of executive compensation, performance goal setting and evaluation, and executive development and succession planning. Applicants were reviewed and screened with three final candidates who met the qualifications and in-person meeting requirements. Candidates Tom Asmar, Mary Hassett and Todd Shaw provided the most relevant questionnaires and interviews with the Ad Hoc Committee and were recommended to be interviewed by the ECC.

At its February 15, 2024 special meeting, the Executive Compensation Committee voted to recommend the Board appoint Mr. Asmar, Ms. Hassett and Mr. Shaw to the Committee.

List of Attachments in Appendix:

1. Candidate Questionnaire Packet – Tom Asmar
2. Candidate Questionnaire Packet – Mary Hassett
3. Candidate Questionnaire Packet – Todd Shaw

Department	Policy Name	Revised?	Doc Type	Notes	Committee Approvals
New Business					
Dialysis	1. Dialysis Service Scope of Service – Enterprise	None	Scope of Svc	1. None	<ul style="list-style-type: none"> ePolicy MEC
Medical Staff	1. El Camino Hospital Practitioner Peer Review	Revised	Policy	1. Updated Sections: Coverage, Purpose, Policy Statement, Definition, Responsibilities	<ul style="list-style-type: none"> Practitioner Excellence ePolicy MEC
Marketing	1. Marketing & Communications Department	Revise	Scope of Svc	1. Minor changes	<ul style="list-style-type: none"> Director ePolicy MEC
Endoscopy	1. Scope of Service: Endoscopy Department – Los Gatos	Revised	Scope of Svc	1. Updated Sections: Scope, Staffing Plan	<ul style="list-style-type: none"> Director ePolicy MEC
Compliance	1. Physician Wellness Policy	New	Policy	1. None	<ul style="list-style-type: none"> Compliance Dir ePolicy MEC
Information Security	1. Generative Artificial Intelligence Usage Policy	New	Policy	1. None	<ul style="list-style-type: none"> CISO CIO ePolicy MEC
Sleep Center	1. Scope of Service – Sleep Center Los Gatos	None	Scope of Svc	1. None	<ul style="list-style-type: none"> Director ePolicy MEC
Risk Management	1. Service Animals for Disabled Patients or Visitors	None	Policy	1. None	<ul style="list-style-type: none"> ePolicy MEC
Patient Care Resources	1. Scope of Service – Patient Care Resources (PCR) (MV) 2. Scope of Service – Patient Care Resources (PCR) (LG)	None Revised	Scope of Svc Scope of Svc	1. None 2. Updated Sections: Types and Ages of Clients Served, Scope and Complexity of Services Offered	<ul style="list-style-type: none"> ePolicy MEC



El Camino Health

Summary of Financial Operations

*Fiscal Year 2024 – Period 7
7/1/2023 to 01/31/2024*

Executive Summary - Overall Commentary for Period 7

• Results for Period 7:

- For P7, Net Revenue was favorable to budget by \$5.6M / 4.6%. Both Operating & EBIDA Margin were favorable to budget
- Gross revenue favorable to budget by \$32.8M / 6.4%
 - Driven primarily by Inpatient activity
 - Inpatient Charges \$30.3M / 11.9% favorable to budget
 - Outpatient Charges \$8.3M / 3.4% favorable to budget
 - Professional Charges: \$5.8M / 35.8% unfavorable to budget
- Cost Management
 - When adjusted for volume, overall operating expense is 6.5% favorable to budget
 - Labor: Sustained significant improvement in Labor Productivity, Contract Labor, and Overtime usage
- Gross charges were favorable to budget by \$32.8M / 6.4% and \$61.8M / 12.7% higher than the same period last year.
- Net patient revenue was favorable to budget by \$5.6M / 4.6% and \$15.2M / 13.4% higher than the same period last year.
- Operating margin was favorable to budget by \$5.3M / 47.1% and \$6.8M / 69.9% higher than the same period last year.
- Operating EBIDA was favorable to budget by \$5.4M / 28.2% and \$7.0M / 39.6% higher than the same period last year.
- Net income was favorable to budget by \$17.7M and \$32.8M below the same period last year.

Operational / Financial Results: Period 7 – Jan 2024 (as of 01/31/2024)

(\$ thousands)		Current Year	Budget	Variance to Budget	Performance to Budget	Prior Year	Variance to Prior Year	Variance to Prior Year	Moody's	S&P	Fitch	Performance to Rating Agency Medians
									'Aa3'	'AA'	AA-'	
Activity / Volume	ADC	337	291	46	15.9%	311	26	8.5%	---	---	---	---
	Total Acute Discharges	1,947	1,831	116	6.3%	1,835	112	6.1%	---	---	---	---
	Adjusted Discharges	3,648	3,561	87	2.4%	3,400	248	7.3%	---	---	---	---
	Emergency Room Visits	6,519	7,175	(656)	(9.1%)	5,644	875	15.5%	---	---	---	---
	OP Visits / OP Procedural Cases	11,733	12,491	(758)	(6.1%)	10,343	1,390	13.4%	---	---	---	---
	Gross Charges (\$)	546,887	514,077	32,810	6.4%	485,066	61,821	12.7%	---	---	---	---
Operations	Total FTEs	3,420	3,546	(126)	(3.6%)	3,293	127	3.9%	---	---	---	---
	Productive Hrs. / APD	27.0	30.1	(3.1)	(10.3%)	28.6	(1.5)	(5.3%)	---	---	---	---
	Cost Per CMI AD	20,339	19,005	1,334	7.0%	18,631	1,708	9.2%	---	---	---	---
	Net Days in A/R	52.2	54.0	(1.8)	(3.3%)	56.5	(4.3)	(7.6%)	47.9	49.7	45.9	---
Financial Performance	Net Patient Revenue (\$)	128,942	123,311	5,631	4.6%	113,712	15,230	13.4%	329,311	115,267	---	---
	Total Operating Revenue (\$)	139,531	129,685	9,846	7.6%	118,062	21,469	18.2%	373,348	142,369	146,668	---
	Operating Margin (\$)	16,436	11,170	5,266	47.1%	9,673	6,763	69.9%	4,066	6,122	1,613	---
	Operating EBIDA (\$)	24,630	19,211	5,420	28.2%	17,645	6,986	39.6%	24,030	13,952	9,533	---
	Net Income (\$)	31,456	13,702	17,754	129.6%	64,254	(32,798)	(51.0%)	16,237	9,681	4,107	---
	Operating Margin (%)	11.8%	8.6%	3.2%	36.8%	8.2%	3.6%	43.8%	1.1%	4.3%	1.1%	---
	Operating EBIDA (%)	17.7%	14.8%	2.8%	19.2%	14.9%	2.7%	18.1%	6.4%	9.8%	6.5%	---
	DCOH (days)	263	325	(62)	(19.2%)	254	9	3.5%	262	336	243	---

Moody's Medians: Not-for-profit and public healthcare annual report; September 7, 2023. Dollar amounts have been adjusted to reflect monthly averages.

S&P Medians: U.S. Not-For-Profit Health Care Stand-Alone Hospital Median Financial Ratios; August 7, 2023. Dollar amounts have been adjusted to reflect monthly averages.

Fitch Ratings: U.S. Not-For-Profit Health Care Stand-Alone Hospital Median Financial Ratios; July 25, 2023. Dollar amounts have been adjusted to reflect monthly averages.

Notes: DCOH total includes cash, short-term and long-term investments.

OP Visits / Procedural Cases includes Covid Vaccinations / Testing.

Operational / Financial Results: YTD FY2024 (as of 01/31/2024)

(\$ thousands)		Current Year	Budget	Variance to Budget	Performance to Budget	Prior Year	Variance to Prior Year	Variance to Prior Year	Moody's	S&P	Fitch	Performance to Rating Agency Medians
									'A1'	'AA'	AA-'	
Activity / Volume	ADC	308	290	19	6.4%	300	9	2.9%	--	--	--	--
	Total Acute Discharges	13,153	12,627	526	4.2%	12,791	362	2.8%	--	--	--	--
	Adjusted Discharges	25,583	24,791	792	3.2%	24,715	869	3.5%	--	--	--	--
	Emergency Room Visits	46,918	45,885	1,033	2.3%	44,610	2,308	5.2%	--	--	--	--
	OP Visits / OP Procedural Cases	78,953	84,489	(5,536)	(6.6%)	81,504	(2,551)	(3.1%)	--	--	--	--
	Gross Charges (\$)	3,663,512	3,526,044	137,468	3.9%	3,308,996	354,517	10.7%	--	--	--	--
Operations	Total FTEs	3,358	3,462	(103)	(3.0%)	3,278	81	2.5%	--	--	--	--
	Productive Hrs. / APD	27.9	29.7	(1.8)	(6.1%)	28.1	(0.2)	(0.6%)	--	--	--	--
	Cost Per CMI AD	18,621	19,005	(384)	(2.0%)	17,683	938	5.3%	--	--	--	--
	Net Days in A/R	52.2	54.0	(1.8)	(3.3%)	56.5	(4.3)	(7.6%)	47.9	52.6	45.9	
Financial Performance	Net Patient Revenue (\$)	854,741	855,629	(888)	(0.1%)	797,535	57,207	7.2%	2,305,178	806,870	---	
	Total Operating Revenue (\$)	896,574	894,862	1,711	0.2%	825,320	71,254	8.6%	2,613,435	996,585	146,668	
	Operating Margin (\$)	90,434	79,326	11,108	14.0%	79,229	11,205	14.1%	28,459	42,853	1,613	
	Operating EBIDA (\$)	148,319	136,614	11,704	8.6%	134,039	14,280	10.7%	168,208	97,665	9,533	
	Net Income (\$)	155,287	98,251	57,035	58.1%	151,883	3,404	2.2%	113,659	67,768	4,107	
	Operating Margin (%)	10.1%	8.9%	1.2%	13.8%	9.6%	0.5%	5.1%	1.1%	4.3%	1.1%	
	Operating EBIDA (%)	16.5%	15.3%	1.3%	8.4%	16.2%	0.3%	1.9%	6.4%	9.8%	6.5%	
	DCOH (days)	263	325	(62)	(19.2%)	254	9	3.5%	262	336	243	

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Notes: DCOH total includes cash, short-term and long-term investments.

OP Visits / Procedural Cases includes Covid Vaccinations / Testing.

Consolidated Balance Sheet (as of 01/31/2024)

(\$000s)

ASSETS

	January 31, 2024	Unaudited June 30, 2023
CURRENT ASSETS		
Cash	189,528	230,765
Short Term Investments	96,055	129,245
Patient Accounts Receivable, net	217,974	218,528
Other Accounts and Notes Receivable	25,670	20,413
Intercompany Receivables	19,435	15,186
Inventories and Prepaids	46,813	45,037
Total Current Assets	595,475	659,174
BOARD DESIGNATED ASSETS		
Foundation Board Designated	22,164	20,731
Plant & Equipment Fund	466,025	407,526
Women's Hospital Expansion	31,307	30,735
Operational Reserve Fund	210,693	207,898
Community Benefit Fund	16,539	17,743
Workers Compensation Reserve Fund	13,498	13,498
Postretirement Health/Life Reserve Fund	22,876	24,242
PTO Liability Fund	35,800	35,252
Malpractice Reserve Fund	1,713	1,885
Catastrophic Reserves Fund	30,778	28,042
Total Board Designated Assets	851,393	787,551
FUNDS HELD BY TRUSTEE	18	-
LONG TERM INVESTMENTS	616,484	474,670
CHARITABLE GIFT ANNUITY INVESTMENTS	952	948
INVESTMENTS IN AFFILIATES	35,155	33,262
PROPERTY AND EQUIPMENT		
Fixed Assets at Cost	1,890,048	1,862,363
Less: Accumulated Depreciation	(839,059)	(791,528)
Construction in Progress	200,530	168,956
Property, Plant & Equipment - Net	1,251,519	1,239,791
DEFERRED OUTFLOWS	56,500	57,204
RESTRICTED ASSETS	36,086	36,339
OTHER ASSETS	168,859	166,528
TOTAL ASSETS	3,612,440	3,455,466

LIABILITIES AND FUND BALANCE

	January 31, 2024	Unaudited June 30, 2023
CURRENT LIABILITIES		
Accounts Payable	52,038	50,862
Salaries and Related Liabilities	27,485	24,408
Accrued PTO	36,643	36,104
Worker's Comp Reserve	2,300	2,300
Third Party Settlements	12,833	11,295
Intercompany Payables	16,166	12,362
Malpractice Reserves	1,863	1,863
Bonds Payable - Current	10,820	10,400
Bond Interest Payable	-	7,890
Other Liabilities	13,568	11,968
Total Current Liabilities	173,715	169,450
LONG TERM LIABILITIES		
Post Retirement Benefits	22,876	24,242
Worker's Comp Reserve	13,498	13,498
Other L/T Obligation (Asbestos)	28,031	29,543
Bond Payable	441,702	454,806
Total Long Term Liabilities	506,107	522,088
DEFERRED REVENUE-UNRESTRICTED	1,385	1,103
DEFERRED INFLOW OF RESOURCES	91,334	91,871
FUND BALANCE/CAPITAL ACCOUNTS		
Unrestricted	2,575,513	2,417,300
Board Designated	216,589	209,043
Restricted	47,797	44,611
Total Fund Bal & Capital Accts	2,839,899	2,670,954
TOTAL LIABILITIES AND FUND BALANCE	3,612,440	3,455,466

El Camino Hospital Board												
AGENDA ITEM	Q1			Q2			Q3			Q4		
	JUL	8/9	9/13	10/11	11/8	12/6	JAN	2/7	3/13	4/17	5/8	6/12
STANDARD												
Public Communication		✓	✓	✓	✓	✓		✓	✓	✓	✓	✓
Committee Reports (Informational and Consent item, unless requested)		✓	✓	✓	✓	✓		✓	✓	✓	✓	✓
Consent Approvals		✓	✓	✓	✓	✓		✓	✓	✓	✓	✓
Executive Session		✓	✓	✓	✓	✓		✓	✓	✓	✓	✓
CEO Report		✓	✓	✓	✓	✓		✓	✓	✓	✓	✓
COMPLIANCE												
Annual Corporate Compliance Summary					✓							
EXECUTIVE PERFORMANCE												
CEO Assessment Results Discussion			✓									
CEO Performance Evaluation & Compensation				✓								
Executive Incentive Approvals				✓								
FINANCE												
Financials		✓		✓				✓			✓	
Budget Review & Approval												✓
MEDICAL NETWORK												
Bi-Annual Report			✓						✓			
STRATEGY												
Strategy Update, Strategic Vision					✓			✓			✓	
Board Retreat												
QUALITY												
Quality Committee Focused Review			✓		✓			✓			✓	
Medical Staff Report			✓		✓				✓			✓
GOVERNANCE												
Board Self-Assessment & Action Plan										✓		
ECHB Officer Elections (Bi-annual)										✓	✓	
Director, Committee Member, and/or Chair Appointments					✓							✓
Committee Charter Review												✓

Last Update: 10/19/2023

**EL CAMINO HOSPITAL BOARD OF DIRECTORS
BOARD MEETING MEMO**

To: El Camino Hospital Board of Directors
From: Ken King, CAO
Date: March 13, 2024
Subject: Property Acquisition (APN 406-27-022)

Recommendation:

Management recommends Board approval for management to finalize negotiations and completing the purchase of the identified Medical Office Building (MOB) and real estate on the Los Gatos Campus for an amount not to exceed \$42.6 million.

Summary:

1. **Situation:** There is a MOB in proximity to our Los Gatos hospital campus that if acquired, could provide much needed land and building space to support the required seismic replacement of the Los Gatos hospital and the redevelopment of the campus.
2. **Authority:** Board Approval of potential real estate transactions exceeding \$5 million is required by policy.
3. **Background:** The Los Gatos Hospital was purchased in 2009 with the knowledge that it would need to be replaced by the 2030 seismic compliance deadline. Since 2009 El Camino Health has purchased five other adjacent medical office buildings. Purchasing properties adjacent to our hospital campus has been a goal since 2009.
4. **Assessment:** This medical office building is of most interest to us because of the adjacency, building size, acreage, and income from existing tenant leases. The following information regarding the property provides an overview:
 - 2-Story Wood Framed structure of approximately 58,366 gross square feet (GSF)
 - Originally Constructed in 1995 on 3.5 acres of land
 - Rentable square footage of 55,927 SF
 - 233 surface parking spaces which is approximately 4 per 1000 GSF.

The purchase price has been determined to be a fair market value and is supported by standard valuation metrics.

5. **Other Reviews:** This acquisition has been evaluated and reviewed by our strategic real estate advisors from SABRE Real Estate Group and by real estate attorneys Cox, Castle, Nicholson. The Board Finance Committee has reviewed this information and supports management's recommendation.
6. **Outcomes:** Management recommends the purchase of the MOB and associated real estate with the support of FC and requires approval by the Hospital & District Boards.

List of Attachments:

1. Site Diagram

Property Map



**EL CAMINO HOSPITAL BOARD OF DIRECTORS
BOARD MEETING MEMO**

To: El Camino Hospital Board of Directors
From: Ken King, CAO
Date: March 13, 2024
Subject: Property Acquisition (APN 305-17-004)

Recommendation:

Management recommends Board approval for management to finalize negotiations and completing the purchase of an MOB/ASC property for an amount not to exceed \$6.2 million to support the development of the ambulatory network.

Summary:

1. **Situation:** The hospital is seeking to invest in an ASC business, and we have an opportunity to purchase one of the properties that includes an ASC.
2. **Authority:** Board Approval of potential real estate transactions exceeding \$5 million is required by policy.
3. **Background:** During the due diligence period of the business acquisition, we began evaluating the lease arrangements for the ASC service space and concluded that it would be beneficial to own the building. The single-story building consists of approximately 6,671 square feet and is separated into two suites, one is a standard medical office and the other is the ASC space. It sits on a one-acre parcel on Llewellyn Avenue in the City of Campbell a short block from Hamilton Avenue. The property owner has had plans prepared to expand the ASC space to accommodate a 2nd surgery suite, but no action has been taken towards completing the expansion.
4. **Assessment:** The rationale for purchasing the property is because there is potential for expanding the footprint of the building, which would increase the future value of the property.
5. **Other Reviews:** This opportunity has been reviewed by the Executive Strategic Council and by the Legal and Compliance Teams. The Board Finance Committee has reviewed this information and supports the management's recommendation.
6. **Outcomes:** The best outcome would be finalizing the negotiations and obtaining Board approval to complete the purchase of the property and the acquisition of the ASC.

List of Attachments:

1. Photo

Property Acquisition (APN 305-17-004)
March 13, 2024

2/20/24, 1:40 PM

Campbell, California - Google Maps

Google Maps Campbell, California



Google Street View
Oct 2022 See more dates

Image capture: Oct 2022 © 2024 Google

DRAFT

**RESOLUTION 2024-01 OF THE BOARD OF DIRECTORS OF
EL CAMINO HOSPITAL AUTHORIZING THE PURCHASE OF FIFTY-ONE PERCENT (51%)
MEMBERSHIP INTEREST IN SPINE SPORTS SURGERY CENTER LLC**

At a meeting duly called on March 13, 2024, the Board of Directors (the “Board”) of El Camino Hospital, a California nonprofit public benefit corporation (“ECH”), does hereby authorize, consent to, and adopt the following resolutions:

WHEREAS, Spine Sports Surgery Center LLC (“Company”) owns and operates a Medicare-certified ambulatory surgery center licensed in the State of California located at 429 Llewellyn Avenue, Campbell, California (“Center”), and which is owned by several physician members (“Physician Members”);

WHEREAS, ECH desires to purchase membership interests in the Company resulting in ECH owning a fifty-one percent (51%) membership interest in Company, and the Physician Members collectively owning a forty-nine percent (49%) membership interest in the Company;

WHEREAS, the transaction includes a management services arrangement between the Company and Seneca Health Management LLC to assist with the management of the Center and to provide certain non-medical services to the Center, which together with the Membership Interest Purchase Agreement and Amended and Restated Operating Agreement constitute the “Transaction Documents”;

WHEREAS, based upon the presentations made to this Board, and consideration of and deliberation on the benefits and risks to ECH associated with the proposed transaction described above (the “Transaction”), this Board believes the Transaction is in the best interests of ECH and the communities served by ECH, and desires to authorize ECH to effectuate the Transaction.

NOW, THEREFORE, BE IT RESOLVED, based on the foregoing recitals and all information made available to the Board regarding material terms of the Transaction Documents, that the Board finds it to be in the best interest of ECH and the communities served by ECH, and hereby approves the effectuation of the Transaction through ECH’s entrance into each of the Transaction Documents, upon the material terms and conditions set forth therein.

RESOLVED FURTHER, that all actions taken by the officers, agents, attorneys, and employees of ECH in connection with the Transaction are hereby ratified and confirmed.

RESOLVED FURTHER, that this Board authorizes and directs all proper committees, officers, agents, attorneys and employees of ECH to take or cause to be taken any and all such actions deemed necessary or appropriate to effectuate the Transaction in a manner consistent with the intent of the foregoing resolutions, including, but not limited to: (1) to carry out, or cause to be carried out, all obligations of ECH under the Transaction Documents, including without limitation the execution and

delivery of the agreements, certificates, and opinions required by the Transaction Documents, and the payment of the expenses incurred or to be incurred by ECH in connection with the Transaction; and (2) to perform, or cause to be performed, such other acts as they shall consider necessary or advisable in connection with the Transaction.

RESOLVED FURTHER, that any and all actions previously taken in furtherance of the transactions authorized or contemplated by the foregoing resolutions by any of the officers of ECH be, and hereby are, ratified, approved and confirmed as the true acts and deeds of ECH including, without limiting the foregoing, the execution, delivery, filing and/or recording of any agreements, certificates, filings, affidavits, instruments and other documents as may be or have been necessary or appropriate in order to effectuate the purposes of the foregoing resolutions, and the consummation of the transactions contemplated thereby.

IN WITNESS WHEREOF, the Board of Directors of El Camino Hospital has executed and adopted these Resolutions at its meeting duly called and held on March 13, 2024, at which a quorum of the Board was present.

By: _____
Name: Julia E. Miller
Title: Secretary/Treasurer

**CEO Report
March 2024
Dan Woods, Chief Executive Officer**

External News

We joined with Meta to Sponsor 2024 State of the Valley Conference on March 1, 2024. The State of the Valley serves as a town hall meeting for citizens, business leaders, elected officials and others to come together to assess and build on Silicon Valley's success and status as a diverse ecosystem and global hub of technology and innovation. It has long served as a barometer for the strength of the economic and community health of Silicon Valley, and a sounding board for new ideas to drive the region forward. Thank you to ECH Directors Wayne Doiguchi, Julia Miller and Carol Somersille, MD and ECH Foundation Chair Romina Ahuja for joining us at the event.

Congratulations to our CFO Carlos Bohorquez who is one of 12 individuals being honored with the Silicon Valley Business Journal Latinx Business Leadership Award for 2024. The program recognizes the outstanding business and community impact of Silicon Valley professionals of Latino and Hispanic descent. Profiles of the honorees will appear in the SVBJ's April 5 edition, and the award winners will gather at the Westin San Jose on April 11 for a special celebration.

Finance

January (P7) produced strong operating revenue of \$139.5 million which was favorable to budget by \$9.8 million / 7.6% and \$21.5 / 18.2% higher than the same period last year. Income from operations of \$16.4 million was favorable to budget by \$5.3 million / 47.1%. Net income of \$31.5 million was favorable to budget by \$17.8 million / 129.6% mainly attributed strong operating results and investment income.

FY2024 YTD total operating revenue of \$896.6 million is favorable to budget by \$1.7 million / 0.2% and \$71.3 million / 8.0% higher than same period last year. Operating EBIDA of \$148.3 million is favorable to budget by \$11.7 million / 8.6% and higher than the same period last year by \$14.3 million / 10.7%. Initiatives to reduce denials / increase cash collections continue to yield results as Net Days in A/R are 3.3% favorable to target and 7.6% better than the same period last year.

We received news from Fitch Ratings that our credit rating was upgraded from 'AA-' to 'AA' with a 'Stable' outlook. This is the second upgrade of our rating in the past two years, Moody's Investors Services upgraded our credit rating in March 2023 from 'A1' to 'Aa3' with a 'Stable' outlook.

ECH Foundation

El Camino Health Foundation secured \$77,087 in donations in January and has raised a total of \$5,586,284 through period 7, which is 56% of the fiscal year 2024 fundraising goal.

The Foundation has ramped up planning for cultivation, fundraising, and stewardship events that are being held February through June. The Foundation hosted a salon in Los Altos Hills at the home of major donors on February 15 to raise awareness of the Orchard Pavilion renovation and expansion and grow the circle of friends who support the project. Taking Wing, a celebration benefit for the Orchard Pavilion, was held at Palo Alto Hills Golf & Country Club on March 2.

Government Relations & Community Partnerships

Government Relations

SB 1432, which is intended to give California hospitals additional flexibility for meeting the 2030 seismic standards, has been introduced in the California Legislature. Joint sponsors include Senators Caballero (D-Merced), Dodd (D-Napa), Eggman (D-Stockton), Newman (D-Fullerton), Alvarado-Gill (D-Jackson) and

coauthors Senators Grove (R-Bakersfield), and Becker (D-Menlo Park). This bipartisan group represents a broad range of hospitals throughout California. The bill will include language to provide additional time to comply with the 2030 requirements for all hospitals, introduce additional disaster planning requirements for hospitals, and require reporting to the Legislature with analysis on the cost impacts of seismic compliance, including the impact on meeting spending growth targets set by the California Office of Health Care Affordability.

Community Partnerships

The annual Community Benefit grant application closed on February 23, 2024. Management and staff are reviewing the FY25 applications as well as analyzing the midyear grant reports submitted by FY24 grantees.

Corporate Health Services

In celebration of Lunar New Year for MV hospital employees, the Chinese Health Initiative organized Qigong sessions and a Chinese music lunch concert with 250 employees attending. Educational resources promoting culturally sensitive care for Chinese patients were distributed.

We extended our Sweet Success program in partnership with Maternal Child Health (MCH) by developing and conducting the Four-Part Healthy Pregnancy Workshop series, designed for expecting mothers and families to learn more about nutrition, exercise, and to prepare for successful normal births.

Auxiliary

The Auxiliary donated 4,127 volunteer hours for the month of January.